

## Chapter 5

# Integer

# Linear Programming

# Chapter Objectives

- All Integer, Mixed Integers, Binary Models.
- Graphical representation.
- Effects of Rounding.
- Solution approaches.
- Computer solution to Integers Models.
- Lack of Sensitivity Analyses.
- Use of Binary Variables.
  - Capital Budgeting / Goal Accomplishment constraints.
  - K out of N Constraints *must hold*..
  - Fixed Charge, Facility Location Models.

# 5.1 Introduction

- Many times, some or all of the decision variables must be restricted to integer values.
- Examples:
  - The number of aircraft purchased this year.
  - The number of machines needed for production.
  - The number of trips made by a sales person.
  - The number of police officers assigned to the nightshift

- Integer variables may be required when the model represents a one time decision (not an ongoing operation).
- Integer Linear Programming (ILP) models are much more difficult to solve than Linear Programming (LP) models.
- Algorithms that solve integer linear models do not provide valuable sensitivity analysis results.

- ILP models can be classified as follows:
  - *All integer* - all the variables are integers.
  - *Mixed integer* - some variables, but not all, are integers.
  - *Binary* - all the variables are either 0 or 1.

## 5.2 Complexities of ILPS

- If an integer model is solved as a simple linear model, at the optimal solution non-integer values may be attained.
- Rounding to integer values may result in:
  - Infeasible solutions
  - Feasible but not optimal solutions
  - Optimal solutions.

- **Why not enumerate all the feasible integer points and select the best one?**
  - Enumerating all the integer solutions is impractical because of the large number of feasible integer points.
- **Is rounding ever done? Yes, particularly if -**
  - The values of the positive decision variables are relatively large, and
  - The values of the objective function coefficients are relatively small.

The following example illustrates some of the complications arise when integer restrictions are placed on decision variables.

# BOXCAR BURGER RESTAURANTS

- Boxcar Burger is a new chain of fast-food establishments.
- Boxcar is planning expansion in the downtown and suburban areas.
- Management would like to determine how many restaurants to open in each area in order to maximize net weekly profit.

- **Requirements and restrictions**
  - No more than 19 managers can be assigned.
  - At least two downtown restaurants are to be opened.
  - Total investment cannot exceed \$2.7 Million.
- **Data**

	<b>Suburban</b>	<b>Downtown</b>
<b>Investment per location</b>	200,000	600,000
<b>Daily profit</b>	1,200	2,000
<b>Operation hours</b>	24 hours	12 hours
<b>Number of managers needed</b>	3	1

# SOLUTION

- **Decision Variables**

$X_1$  = Number of suburban boxcar burger restaurants to be opened.

$X_2$  = Number of downtown boxcar burger restaurants to be opened.

- **The mathematical model is formulated next**

Net weekly profit

$$\text{Max } 1200X_1 + 2000X_2$$

ST:

Total investment cannot exceed \$2.7 dollars

$$2X_1 + 6X_2 \leq 2.7$$

At least 2 downtown restaurants

$$X_2 \geq 2$$

Not more than 19 managers can be assigned

$$3X_1 + X_2 \geq 19$$

$X_1, X_2$  are non-negative integers

- **Constraints**

- The total investment cannot exceed 2.7\$ million

## 5.3 Sensitivity in ILP

- In ILP models, there is no pattern to the disjoint effects of changes to the objective function and right hand side coefficients.
- When changes occur, they occur in big "steps," rather than the smooth, marginal fashion experienced in linear programming.
- Therefore, sensitivity analysis for integer models must be made by re-solving the problem, a very time-consuming process.

## 5.4 Mixed Integer Linear Programming

- A mixed integer linear programming model is one in which some, but not all, the variables are restricted integers.
- The Shelly Mednick Investment Problem illustrates this situation

# SHELLY MEDNICK INVESTMENT PROBLEM

- Shelley Mednick has decided to give the stock market a try.
- She will invest in
  - TCS, a communication company stock, and or,
  - MFI, a mutual fund.
- Shelley is a cautious investor. She sets limits on the level of investments, and a modest goal for gain for the year.

- **Data**

- TCS is been sold now for \$55 a share.
- TCS is projected to sell for \$68 a share in a year.
- MFI is predicted to yield 9% annual return.

- **Restrictions**

- Expected return should be at least \$250.
- The maximum amount invested in TCS is not to exceed 40% of the total investment.
- The maximum amount invested in TCS is not to exceed \$750.

# SOLUTION

- Decision variables
  - $X_1$  = Number of shares of the TCS purchased.
  - $X_2$  = Amount of money invested in MFI.
- The mathematical model

Minimize  $55X_1 + X_2$   
ST

Projected yearly return

$$13X_1 + 0.09X_2 \geq 250$$

Not more than 40%

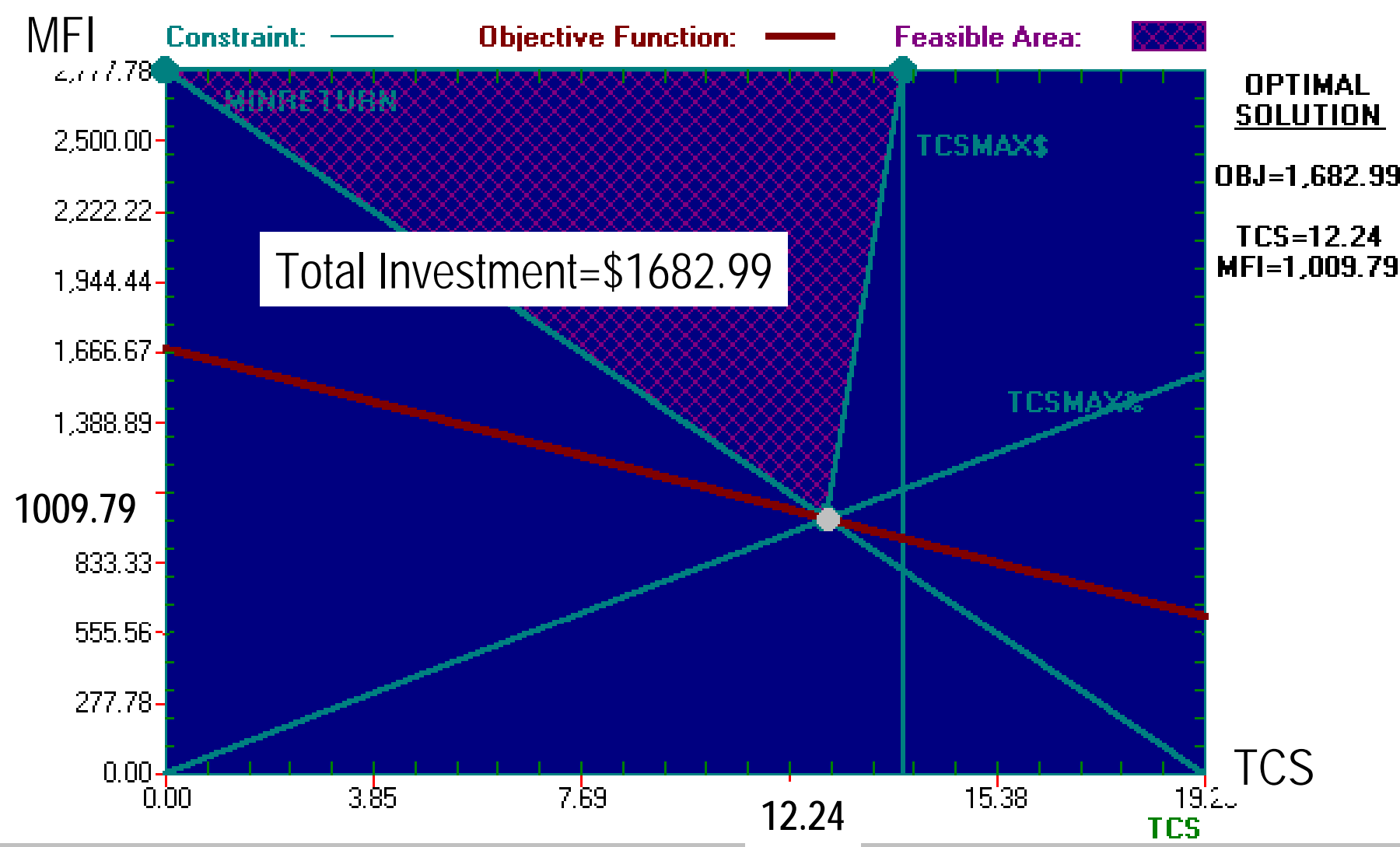
$$33X_1 - 0.40X_2 \leq 0$$

Not more than \$750  
in TCS

$$55X_1 \leq 750$$

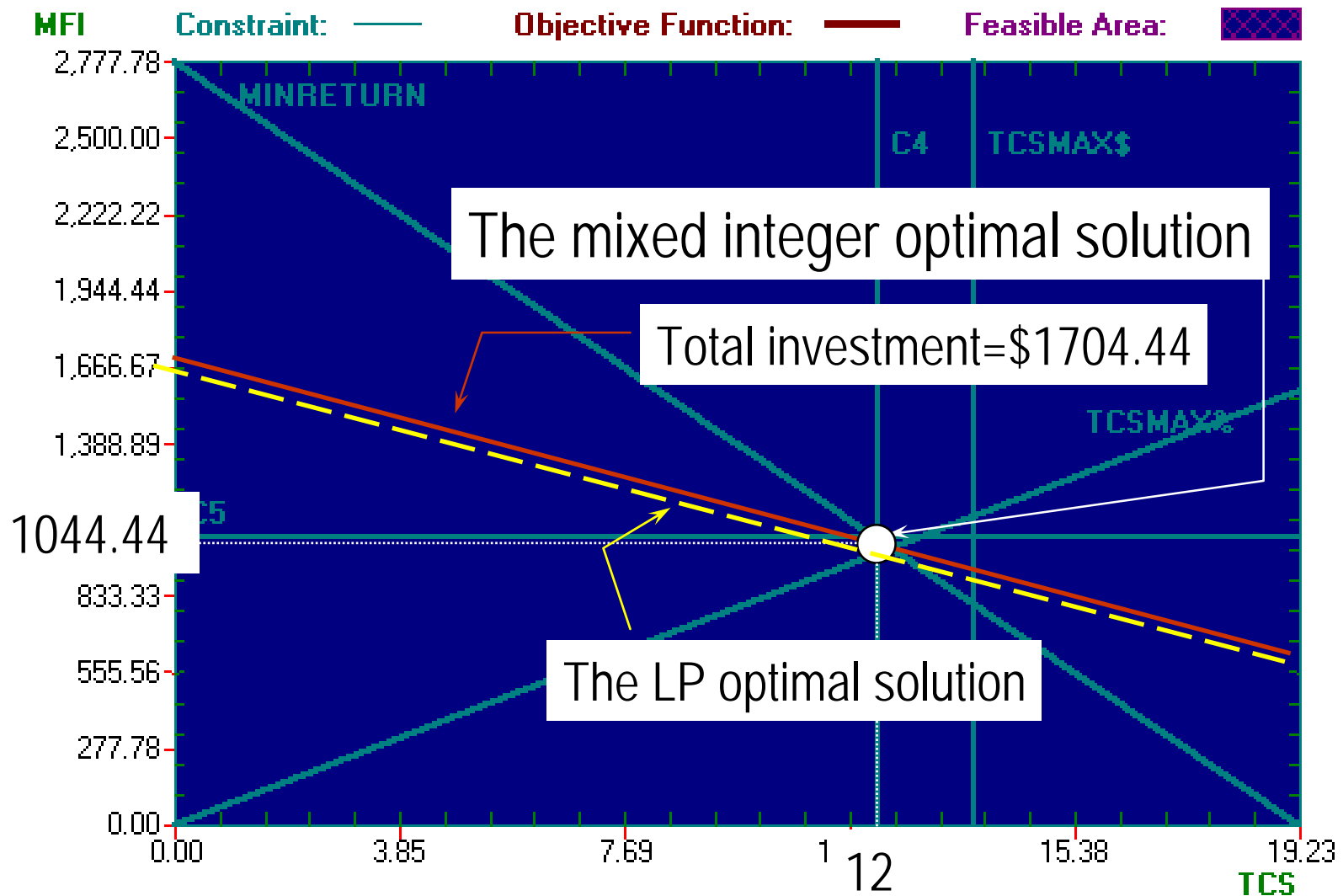
$$X_1, X_2 \geq 0$$

$X_1$  integer.





### Graphic Solution for SHELLEY MEDNICK INVESTMENTS



## 5.6 Personnel Scheduling Problem

### Sunset Beach Lifeguard Assignments

- The City of Sunset Beach staffs lifeguards 7 days a week.
- Regulations require that city employees work five days.
- Insurance requirements mandate 1 lifeguard per 8000 average daily attendance on any given day.
- The city wants to employ as few lifeguards as possible.

# SOLUTION

- **Problem Summary**

- Schedule lifeguard over 5 consecutive days.
- Minimize the total number of lifeguards.
- Meet the minimum daily lifeguard requirements (see the linear model next).

- **Data**

- For each day, at least the minimum required lifeguards must be on duty.

Sun.	Mon.	Tue.	Wed.	Thr.	Fri.	Sat.
8	6	5	4	6	7	9

- **Decision Variables:**

- $X_i$  = the number of lifeguards scheduled to

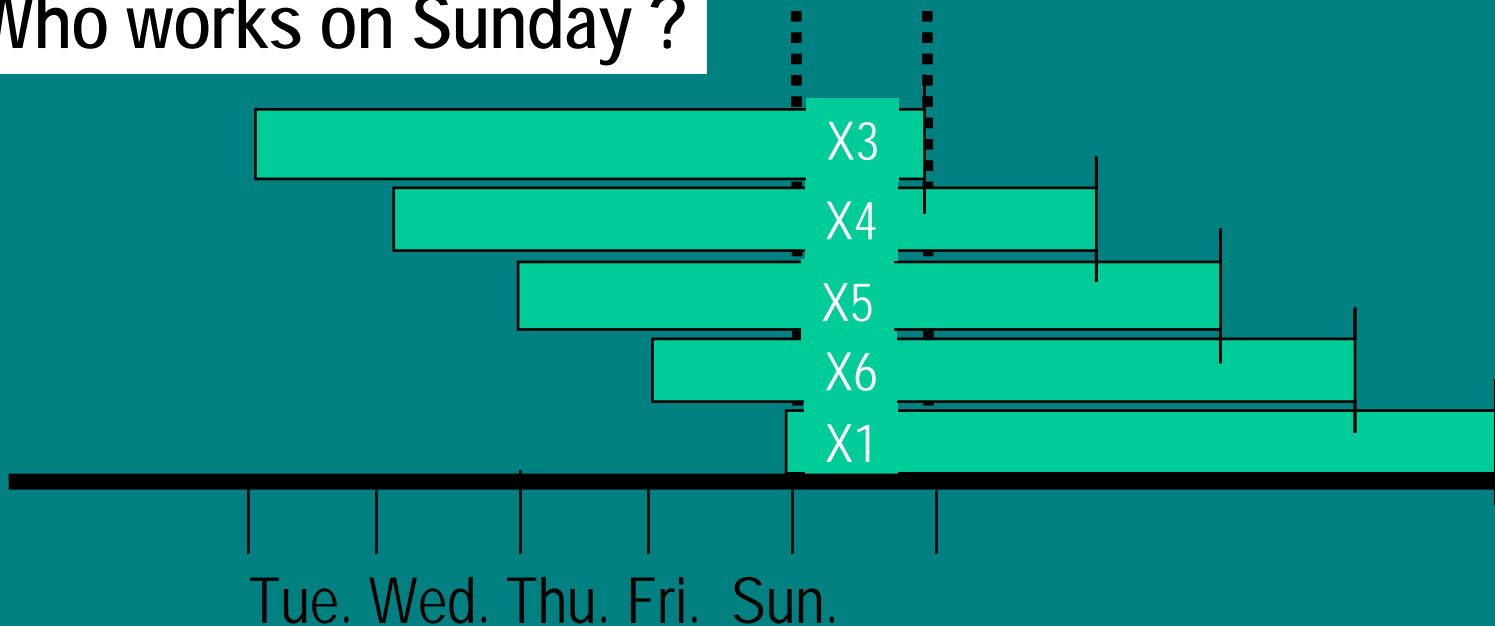
- begin on day "i" for  $i=1, 2, \dots, 7$  ( $i=1$  is Sunday)

- **Objective Function:**

- Minimize the total number of lifeguard scheduled

To ensure that enough lifeguards are scheduled for each day, ask which workers are on duty. For example:

Who works on Sunday ?



Repeat this procedure for each day of the week, and build the constraints accordingly.

- The Mathematical Model

Minimize  $X1 + X2 + X3 + X4 + X5 + X6 + X7$

ST

$$X1 + X4 + X5 + X6 + X7 \geq 8 \quad (\text{Sunday})$$

$$X1 + X2 + X5 + X6 + X7 \geq 6 \quad (\text{Monday})$$

$$X1 + X2 + X3 + X6 + X7 \geq 5 \quad (\text{Tuesday})$$

$$X1 + X2 + X3 + X4 + X7 \geq 4 \quad (\text{Wednesday})$$

$$X1 + X2 + X3 + X4 + X5 \geq 6 \quad (\text{Thursday})$$

$$X2 + X3 + X4 + X5 + X6 \geq 7 \quad (\text{Friday})$$

$$X3 + X4 + X5 + X6 + X7 \geq 9 \quad (\text{Saturday})$$

All variables are non negative integers

## POSSIBLE SUNSET BEACH LEFEGURAD ASSIGNMENTS

LIFEGUARDS			
DAY	PRESENT	REQUIRED	BEGIN SHIFT
SUNDAY	9	8	1
MONDAY	8	6	0
TUESDAY	6	5	1
WEDNESDAY	5	4	1
THURSDAY	6	6	3
FRIDAY	7	7	2
SATURDAY	9	9	2

TOTAL LIFEGUARDS

10
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Note: An alternate optimal solution exists.

# 5.7 Binary Integer Linear Programming

- Binary variables take on only the values 0 or 1.
- Any situation that can be modeled by “yes”/“no”, “good”/“bad” etc., falls into the binary category.
- Examples

$$X = \begin{cases} 1 & \text{If a new health care plan is adopted} \\ 0 & \text{If it is not} \end{cases}$$

$$X = \begin{cases} 1 & \text{If a new police station is built downtown} \\ 0 & \text{If it is not} \end{cases}$$

$$X = \begin{cases} 1 & \text{If a particular constraint must hold} \\ 0 & \text{If it is not} \end{cases}$$

# SALEM CITY COUNCIL

- The Salem City Council must choose projects to fund, such that public support is maximized
- Relevant data covers constraints and concerns the City Council has, such as:
  - Estimated costs of each project.
  - Estimated number of permanent new jobs a project can create.
  - Questionnaire point tallies regarding the 9 project ranking.

# Salem City Council - Funds Allocation

- The Salem City Council must choose projects to fund, such that public support is maximized while staying within a set of constraints and answering some concerns.

Survey results

<b>Data:</b> Project	Cost (1000)	Jobs	Points
X1 Hire seven new police officers	\$ 400.00	7	4176
X2 Modernize police headquarters	\$ 350.00	0	1774
X3 Buy two new police cars	\$ 50.00	1	2513
X4 Give bonuses to foot patrol officers	\$ 100.00	0	1928
X5 Buy new fire truck/support equipment	\$ 500.00	2	3607
X6 Hire assistant fire chief	\$ 90.00	1	962
X7 Restore cuts to sport programs	\$ 220.00	8	2829
X8 Restore cuts to school music	\$ 150.00	3	1708
X9 Buy new computers for high school	\$ 140.00	2	3003

- **Decision Variables:**
  - $X_j$ - a set of binary variables indicating if a project  $j$  is selected ( $X_j=1$ ) or not ( $X_j=0$ ) for  $j=1,2,\dots,9$ .
- **Objective function:**
  - Maximize the overall point score of the funded projects
- **Constraints:**
  - See the mathematical model.

# • The Mathematical Model

$$\text{Max } 4176X_1 + 1774X_2 + 2513X_3 + 1928X_4 + 3607X_5 + 962X_6 + 2829X_7 + 1708X_8 + 3003X_9$$

ST

The maximum amounts of funds to be allocated is \$900,000

$$400X_1 + 350X_2 + 50X_3 + 100X_4 + 500X_5 + 90X_6 + 220X_7 + 50X_8 + 140X_9 \leq 900$$

The number of new jobs created must be at least 10

$$7X_1 + X_3 + 2X_5 + X_6 + 8X_7 + 3X_8 + 2X_9 \geq 10$$

The number of police-related activities selected is at most 3 (out of 4)

$$X_1 + X_2 + X_3 + X_4 \leq 3$$

Either police car or fire truck be purchased

$$X_3 + X_5 = 1$$

Sports funds and music funds must be restored / not restored together

$$X_7 - X_8 = 0$$

Sports funds and music funds must be restored before computer equipment

$$X_7 - X_9 \geq 0$$

is purchased

$$X_8 - X_9 \geq 0$$

CONTINUE



Three of the following 5 constraints must be satisfied:

At least \$250,000 must be reserved (do not use more than \$650,000)

$$400X_1 + 350X_2 + 50X_3 + 100X_4 + 500X_5 + 90X_6 + 220X_7 + 50X_8 + 140X_9 \leq 650$$

At least three police and fire stations should be funded

$$X_1 + X_2 + X_3 + X_4 + X_5 + X_6 \geq 3$$

$X_1$  Must hire seven new police officers = 1

At least fifteen new jobs should be created (not 10)

$$7X_1 + X_3 + 2X_5 + X_6 + 8X_7 + 3X_8 + 2X_9 \geq 15$$

Three education projects should be funded  $X_7 + X_8 + X_9 = 3$

The condition that at least three of these objectives are to be met can be expressed by the binary variable

$$Y_i = \begin{cases} 1 & \text{if constraint } i \text{ is ignored (the objective is not met)} \\ 0 & \text{if constraint } i \text{ is not ignored (the objective is met)} \end{cases}$$

CONTINUE



This set of constraints is now added to the original model.

## 5.8 The Fixed Charge Location Problem

- Linear programming does not include fixed costs in its cost considerations. It assumes these costs it cannot be avoided. This may be incorrect.
- In the Fixed Charge Problem we have:

$$\text{Total Cost} = \begin{cases} CX + F & \text{If } X > 0 \\ 0 & \text{If } X = 0 \end{cases}$$

where:

C is a variable cost, and F is a fixed cost

# GLOBE ELECTRONICS, INC.

- Globe Electronics, Inc. manufactures two styles of remote control cable boxes, G50 and G90.
- Globe runs four production facilities and three distribution centers.
- Each plant operates under unique conditions, thus has a different fixed operating cost, production costs, production rate, and production time available.

- Demand has decreased, therefore, management is contemplating closing one or more of its facilities.
- Management wishes to:
  - Develop an optimal distribution policy.
  - Determine which plant to close (if any).

- Data

Production costs, Times, Availability

Plant	Fixed Cost	Production Cost per 100		Production Time (hr/100)		Available hr
	per Month	G50	G90	G50	G90	per Month
Philadelphia	40	1000	1400	6	6	640
St. Louis	35	1200	1200	7	8	960
New Orleans	20	800	1000	9	7	480
Denver	30	1300	1500	5	9	640

Monthly Demand Projection

	Demand		
	Cincinnati	Kansas City	San Francisco
G50	2000	3000	5000
G90	5000	6000	7000

– Transportation Costs per 100 units

	Cincinnati	Kansas City	San Francisco
Philadelphia	\$200	300	500
St.Louis	100	100	400
New Orleans	200	200	300
Denver	300	100	100

– At least 70% of the demand in each distribution center must be satisfied.

– Unit selling price

- G50 = \$22; G90 = \$28.

- Decision Variables

$X_i$  = hundreds of G50s produced at plant  $i$

$Z_i$  = hundreds of G90s produced at plant  $i$

$X_{ij}$  = hundreds of G50s shipped from plant  $i$  to distribution center  $j$

$Z_{ij}$  = hundreds of G90s shipped from plant  $i$  to distribution center  $j$

### Location Identification

Plant		Distribution Center	
Location	$i$	Location	$j$
Philadelphia	1	Cincinnati	1
St. Louis	2	Kansas City	2
New Orleans	3	San Francisco	3
Denver	4		

**Globe Electronics**

**Model No. 1:**

**All The Plants Remain Operational**

- Objective function

- Management wants to maximize net profit.
- Gross profit per 100 = 22(100) [minus] (production cost per 100)
- Net profit per 100 units produced at plant i and shipped to center j = [Gross profit] - [Transportation cost from to j per 100]
- Max  $1200X_1 + 1000X_2 + 1400X_3 + 900X_4$

$$+1400Z_1 + 1600Z_2 + 1800Z_3 + 1300Z_4$$

$$- 200X_{11} - 300X_{12} - 500X_{13}$$

$$- 100X_{21} - 100X_{22} - 400X_{23}$$

$$- 200X_{31} - 200X_{32} - 300X_{33}$$

$$- 300X_{41} - 100X_{42} - 100X_{43}$$

$$- 200Z_{11} - 300Z_{12} - 500Z_{13}$$

$$- 100Z_{21} - 100Z_{22} - 400Z_{23}$$

$$- 200Z_{31} - 200Z_{32} - 300Z_{33}$$

$$- 300Z_{41} - 100Z_{42} - 100Z_{43}$$

Gross profit

G50

Transportation cost

G90

- Constraints:

Production time used at each plant cannot exceed the time available:

$$6X_1 + 6Z_1 \leq 640$$

$$7X_2 + 8Z_2 \leq 960$$

$$9X_3 + 7Z_3 \leq 480$$

$$5X_4 + 9Z_4 \leq 640$$

All the variables are non negative

**Combined Report for GLOBE ELECTRONICS**

	Decision Variable	Solution Value	Unit Cost or Profit c(j)	Total Contribution	Reduced Cost	Basis Status	Allowable Min. c(j)	Allowable Max. c(j)
1	X1	40.2041	1,200.0000	48,244.9000	0	basic	1,200.0000	1,200.0000
2	X2	9.7959	1,000.0000	9,795.9190	0	basic	1,000.0000	1,000.0000
3	X3	0	1,400.0000	0	0	basic	-M	1,485.7140
4	X4	50.0000	900.0000	45,000.0000	0	basic	814.2857	1,000.0000
5	Z1	0	1,400.0000	0	-300.0000	at bound	-M	1,700.0000
6	Z2	111.4286	1,600.0000	178,285.7000	0	basic	1,600.0000	1,666.6670
7	Z3	68.5714	1,800.0000	123,428.6000	0	basic	1,733.3330	M
8	Z4	0	1,300.0000	0	0	at bound	-M	1,300.0000
9	X11	20.0000	-200.0000	-4,000.0000	0	basic	-300.0000	M
10	X12	20.2041	-300.0000	-6,061.2250	0	basic	-300.0000	-300.0000
11	X13	0	-500.0000	0	-100.0000	at bound	-M	-400.0000
12	X14	0	0	0	0	at bound	-M	0
30	Z41	0	-300.0000	0	-500.0000	at bound	-M	200.0000
31	Z42	0	-100.0000	0	-300.0000	at bound	-M	200.0000
32	Z43	0	-100.0000	0	0	basic	-400.0000	-100.0000
	<b>Objective Function</b>		<b>(Max.) =</b>	<b>356,571.4000</b>	<b>(Note:</b>	<b>Alternate</b>	<b>Solution</b>	<b>Exists!!)</b>

A portion of the WINQSB optimal solution

## Summary

- The optimal value of the objective function is \$356,571.
- Note that the fixed cost of operating the plants was not included in the objective function because all the plants remain operational.
- Subtracting the fixed cost of \$125,000 results in a net monthly profit of \$231,571

**Globe Electronics Model No. 2:  
The number of plants that remain  
operational in each city is a  
decision variable.**

- **Decision Variables**

$X_i$  = hundreds of G50 s produced at plant i

$Z_i$  = hundreds of G90 s produced at plant i

$X_{ij}$  = hundreds of G50 s shipped from plant i to distribution center j

$Z_{ij}$  = hundreds of G90 s shipped from plant i to distribution center j

$Y_i$  = A 0-1 variable that describes the number of operational plants in city i.

- **Objective function**

- Management wants to maximize net profit.

- Gross profit per 100 =  $22(100) - (\text{production cost per 100})$

- Net profit per 100 produced at plant  $i$  and shipped to center  $j$  =

Gross profit - Costs of transportation from  $i$  to  $j$  - *Conditional fixed costs*

- Objective function

Max  $1200X_1 + 1000X_2 + 1400X_3 + 900X_4$

$+1400Z_1 + 1600Z_2 + 1800Z_3 + 1300Z_4$

-  $200X_{11} - 300X_{12} - 500X_{13}$

-  $100X_{21} - 100X_{22} - 400X_{23}$

-  $200X_{31} - 200X_{32} - 300X_{33}$

-  $300X_{41} - 100X_{42} - 100X_{43}$

-  $200Z_{11} - 300Z_{12} - 500Z_{13}$

-  $100Z_{21} - 100Z_{22} - 400Z_{23}$

-  $200Z_{31} - 200Z_{32} - 300Z_{33}$

-  $300Z_{41} - 100Z_{42} - 100Z_{43}$

-  $40000Y_1 - 35000Y_2 - 20000Y_3 - 30000Y_4$

- **Constraints:**

Ensure that the amount shipped from a plant equals the amount produced in a plant

Production time used at each plant cannot exceed the time available:

$$6X_1 + 6Z_1 - 640Y_1 \leq 0$$

$$7X_2 + 8Z_2 - 960Y_2 \leq 0$$

$$9X_3 + 7Z_3 - 480Y_3 \leq 0$$

$$5X_4 + 9Z_4 - 640Y_4 \leq 0$$

All  $X_{ij}$ ,  $X_i$ ,  $Z_{ij}$ ,  $Z_i > 0$ , and  $Y_i$  are 0,1.

0.00 A [Icons: Print, Copy, Paste, Zoom, etc.]

Combined Report for GLOBE ELECTRONICS

					30	1997
20	X43	50.0000	-100.0000	-5,000.0000	0	basic
21	Z11	0	-200.0000	0	0	basic
22	Z12	0	-300.0000	0	-100.0000	at bound
23	Z13	0	-500.0000	0	-107.1429	at bound
24	Z21	50.0000	-100.0000	-5,000.0000	0	basic
25	Z22	60.0000	-100.0000	-6,000.0000	0	basic
26	Z23	0	-400.0000	0	-107.1429	at bound
27	Z31	0	-200.0000	0	-92.8571	at bound
28	Z32	0	-200.0000	0	-92.8571	at bound
29	Z33	32.5155	-300.0000	-9,754.6590	0	basic
32	Z43	27.4845	100.0000	2,748.4470	0	basic
33						
34						
35	Y3	1.0000	-20,000.0000	-20,000.0000	0	basic
36	Y4	1.0000	-30,000.0000	-30,000.0000	-30,000.0000	at bound
	<b>Objective</b>	<b>Function</b>	<b>(Max.) =</b>	<b>266,115.0000</b>		
	<b>Constraint</b>	<b>Left Hand Side</b>	<b>Direction</b>	<b>Right Hand Side</b>	<b>Slack or Surplus</b>	<b>Shadow Price</b>

A portion of the WINQSB optimal solution

# Summary

- The Philadelphia plant should be closed.
- Schedule monthly production according to the quantities shown in the output.
- The net monthly profit will be \$266,115, which is \$34,544 per month greater than the optimal monthly profit obtained when all four plants are operational.